

TOTAL SERVICE BUDGETS

Department	2011/12 Budget	Inflation	Commitments	Savings	Growth	2012/13 Total Budget
	£'000	£'000	£'000	£'000	£'000	£'000
Children's Services	90,135	696	1,549	(6,174)	250	86,456
Communities law and governance	11,549	0	(473)	(961)	62	10,177
Deputy chief executive (inc regeneration)	18,206	11		(1,056)		17,161
Environment and leisure	72,574	1,234	1,070	(4,960)	45	69,963
Finance and resources	49,398	408	0	(2,677)	0	47,129
Health and community services	112,369	1,159	4,152	(10,295)	333	107,718
Housing services	36,743	144	792	(284)	0	37,395
Total net service expenditure	390,974	3,652	7,090	(26,407)	690	375,999

Subjective analysis	2011/12 Budget	Inflation	Commitments	Savings	Growth	2012/13 Total Budget
	£'000	£'000	£'000	£'000	£'000	£'000
Employees	180,660	0	191	(9,248)	62	171,665
Premises	26,741	309	9	(267)	0	26,792
Transport	6,821	59	0	(118)	0	6,762
Supplies and services	76,301	657	93	(4,756)	45	72,340
Third party payments	360,313	2,572	5,365	(10,609)	583	358,224
Transfer payments	236,984	55	792	(150)	0	237,681
Support services	48,803	0	0	(331)	0	48,472
Capital charges	18,397	0	0	0	0	18,397
Total Expenditure	955,020	3,652	6,450	(25,479)	690	940,333
Government grants	(456,723)	0	0	(384)	0	(457,107)
Other grants	(9,555)	0	0	0	0	(9,555)
Fees and charges	(50,545)	0	640	(579)	0	(50,484)
Miscellaneous income	(2,852)	0	0	29	0	(2,823)
Total Income	(519,675)	0	640	-934	0	(519,969)
Net Expenditure before recharges	435,345	3,652	7,090	(26,413)	690	420,364
Recharges to the general fund	(26,939)	0	0	6	0	(26,939)
Recharge to the HRA	(17,432)	0	0	0	0	(17,432)
Total net service expenditure	390,974	3,652	7,090	(26,407)	690	375,999

Children's services

Divisions / Services	2011/12 Budget	Inflation	Commitments	Savings	Growth	2012/13 Total Budget
Education services	16,292	6	0	(3,460)	0	12,838
Strategy commissioning & business Improvement	10,107	0	1,414	(730)	0	10,791
Specialist services	50,913	511	135	(1,600)	250	50,209
Central costs	12,057	179	0	(384)	0	11,852
Core Funding	89,369	696	1,549	(6,174)	250	85,690
Education Services - DSG	23,066	0	0	0	0	23,066
Strategy commissioning & business improvement - DSG	88	0	0	0	0	88
Specialist services - DSG	828	0	0	0	0	828
Retained and central costs - DSG	2,229	0	0	0	0	2,229
Schools and external funding - DSG	(25,445)	0	0	0	0	(25,445)
DSG Funding	766	0	0	0	0	766
Total	90,135	696	1,549	(6,174)	250	86,456

Subjective analysis	2011/12 Budget	Inflation	Commitments	Savings	Growth	2012/13 Total Budget
Employees	53,374	0	0	(4,358)	0	49,016
Premises	1,484	0	0	(44)	0	1,440
Transport	3,752	6	0	(8)	0	3,750
Supplies and services	14,723	0	0	(500)	0	14,223
Third party payments	222,499	690	1,549	(1,178)	250	223,810
Transfer payments	1,690	0	0	0	0	1,690
Support services	12,419	0	0	(217)	0	12,202
Capital charges	4,673	0	0	0	0	4,673
Total Expenditure	314,614	696	1,549	(6,305)	250	310,804
Government grants	(217,115)	0	0	(384)	0	(217,499)
Other grants	(3,302)	0	0	0	0	(3,302)
Fees and charges	(1,638)	0	0	490	0	(1,148)
Miscellaneous income	(1,580)	0	0	25	0	(1,555)
Total Income	(223,635)	0	0	131	0	(223,504)
Net Expenditure before recharges	90,979	696	1,549	(6,174)	250	87,300
Recharges to the general fund	(844)	0	0	0	0	(844)
Recharge to the HRA	0	0	0	0	0	0
Total net expenditure	90,135	696	1,549	(6,174)	250	86,456

Communities law and governance

Divisions / Services	2011/12 Budget £'000	Inflation £'000	Commitments £'000	Savings £'000	Growth £'000	2012/13 Total Budget £'000
Business Management	196	0	0	0	0	196
Electoral Services	668	0	0	(30)	0	638
Scrutiny	321	0	0	(65)	0	256
Legal Services	1,153	0	0	(400)	62	815
Community Engagement	9,211	0	(473)	(466)	0	8,272
Total net expenditure	11,549	0	(473)	(961)	62	10,177

Subjective analysis	2011/12 Budget £'000	Inflation £'000	Commitments £'000	Savings £'000	Growth £'000	2012/13 Total Budget £'000
Employees	10,054	0	0	(523)	62	9,593
Premises	303	0	0	0	0	303
Transport	163	0	0	(2)	0	161
Supplies and services	5,545	0	50	(348)	0	5,247
Third party payments	2,294	0	(523)	(88)	0	1,683
Support services	3,322	0	0	0	0	3,322
Capital charges	34	0	0	0	0	34
Total Expenditure	21,715	0	(473)-	(961)	62	20,343
Government grants	(179)	0	0	0	0	(179)
Other grants	(965)	0	0	0	0	(965)
Fees and charges	(1,230)	0	0	0	0	(1,230)
Miscellaneous income	(72)	0	0	0	0	(72)
Total Income	(2,446)	0	0	0	0	(2,446)
Net Expenditure before recharges	19,269	0	(473)	(961)	62	17,897
Recharges to the general fund	(7,720)	0	0	0	0	(7,720)
Recharge to the HRA	0	0	0	0	0	0
Total net expenditure	11,549		(473)-	(961)	62	10,177

Deputy chief executive (inc Regeneration and neighbourhoods)

Cost elements	2011/12 Budget £'000	Inflation £'000	Commitments £'000	Savings £'000	Growth £'000	2012/13 Total Budget £'000
Human resources	4,426	11	0	(210)	0	4,227
Deputy chief executive	209	0	0	0	0	209
Corporate strategy	1,679	0	0	(80)	0	1,599
Organisational development	721	0	0	(58))	0	663
Communications	1,181	0	0	(50)	0	1,131
Regeneration business support	3,956	0	0	(19)	0	3,937
Property services	(984)	0	0	(65)	0	(1,049)
Major property projects	464	0	0	(23)	0	441
Aylesbury	486	0	0	(69)	0	417
Planning and transport	2,885	0	0	(215)	0	2,670
Economic & strategic partnerships	2,014	0	0	(142)	0	1,872
Elephant and castle	686	0	0	(100)	0	586
SSF secondary programme	483	0	0	(25)	0	458
Total net expenditure	18,206	11	0	(1,056)	0	17,161

Cost elements	2011/12 Budget £'000	Inflation £'000	Commitments £'000	Savings £'000	Growth £'000	2012/13 Total Budget £'000
Employees	20,453	0	0	(446)	0	20,007
Premises	1,312	0	0	0	0	1,312
Transport	161	0	0	(3)	0	158
Supplies and services	5,758	11	0	(412)	0	5,357
Third party payments	261	0	0	0	0	261
Support services	3,058	0	0	6	0	3,064
Capital charges	641	0	0	0	0	641
Total Expenditure	31,644	11	0	(855)	0	30,800
Other grants	(258)	0	0	0	0	(258)
Fees and charges	(6,833)	0	0	(204)	0	(7,037)
Miscellaneous income	(195)	0	0	4	0	(191)
Total Income	(7,286)	0	0	(200)	0	(7,486)
Net Expenditure before recharges	(24,358)	11	0	(1,055)	0	(23,314)
Recharges to the general fund	(5,800)	0	0	(1)	0	(5,801)
Recharge to the HRA	(352)	0	0	0	0	(352)
Total net expenditure	18,206	11	0	(1,056)	0	17,161

Environment and leisure

Divisions / Services	2011/12 Budget	Inflation	Commitments	Savings	Growth	2012/13 Total Budget
	£'000	£'000	£'000	£'000	£'000	£'000
Public realm	17,083	630	725	(675)	0	17,763
Community safety	10,716	0	197	(778)	0	10,135
Service development & business support	510	0	0	(8)	0	502
Sustainable services	30,293	513	95	(2,788)	0	28,113
Culture, libraries, learning and leisure	13,972	91	53	(711)	45	13,450
Total net expenditure	72,574	1,234	1,070	(4,960)	45	69,963

Subjective analysis	2011/12 Budget	Inflation	Commitments	Savings	Growth	2012/13 Total Budget
	£'000	£'000	£'000	£'000	£'000	£'000
Employees	40,845	0	191	(1,238)	0	39,798
Premises	5,916	109	9		0	6,034
Transport	2,106	53	0	(105)	0	2,054
Supplies and services	28,143	438	43	(2,462)	45	26,207
Third party payments	18,666	634	187	(460)	0	19,027
Support services	12,689	0	0	(60)	0	12,629
Capital charges	7,569	0	0	0	0	7,569
Total Expenditure	115,934	1,234	430	(4,325)	45	113,318
Government grants	(4,560)	0	0	0	0	(4,560)
Other grants	(215)	0	0	0	0	(215)
Fees and charges	(18,517)	0	640	(605)	0	(18,482)
Miscellaneous income	(902)	0	0	0	0	(902)
Total Income	(24,194)-	0	640	(605)	0	(24,159)
Net Expenditure before recharges	91,740	1,234	1,070	(4,930)	45	89,159
Recharges to the general fund	(2,236)	0	0	(30)	0	(2,266)
Recharge to the HRA	(16,930)	0	0	0	0	(16,930)
Total net expenditure	72,574	1,234	1,070	(4,960)	45	69,963

Finance and resources

Divisions / Services	2011/12 Budget £'000	Inflation £'000	Commitments £'000	Savings £'000	Growth £'000	2012/13 Total Budget £'000
Management team	166	0	0	(75)	0	91
Financial governance	966	0	0	0	0	966
Finance professional shared services	4,057	0	0	(371)	0	3,686
Departmental finance	3,925	0	0	(300)	0	3,625
Financial transaction shared Services	1,846	0	0	(224)	0	1,622
Information services	13,322	208	0	(525)	0	13,005
Corporate facilities management	14,091	200	0	(555)	0	13,736
Corporate programmes (CPU)	175	0	0	0	0	175
Revenues and benefits	10,850	0	0	(627)	0	10,223
Total net expenditure	49,398	408	0	(2,677)	0	47,129

Subjective analysis	2011/12 Budget £'000	Inflation £'000	Commitments £'000	Savings £'000	Growth £'000	2012/13 Total Budget £'000
Employees	24,692	0	0	(973)	0	23,719
Premises	15,780	200	0	(223)	0	15,757
Transport	82	0	0	0	0	82
Supplies and services	11,697	208	0	(961)	0	10,944
Third party payments	3,365	0	0	(557)	0	2,808
Transfer payments	219,837	0	0	0	0	219,837
Support services	6,557	0	0	0	0	6,557
Capital charges	5,047	0	0	0	0	5,047
Total Expenditure	287,057	408	0	(2,714)	0	284,751
Government grants	(222,390)	0	0	0	0	(222,390)
Other grants	(12)	0	0	0	0	(12)
Fees and charges	(8,386)	0	0	0	0	(8,386)
Miscellaneous income	(103)	0	0	0	0	(103)
Total Income	(230,891)	0	0	0	0	(230,891)
Net Expenditure before recharges	56,166	408	0	(2,714)	0	53,860
Recharges to the general fund	(6,768)	0	0	37	0	(6,731)
Recharge to the HRA	0	0	0	0	0	0
Total net expenditure	49,398	408	0	(2,677)	0	47,129

Health and community services

Divisions / Services	2011/12 Budget £'000	Inflation £'000	Commitments £'000	Savings £'000	Growth £'000	2012/13 Total Budget £'000
Older People & Phys Disab commissioning	10,807	346	42	(621)		10,574
Physical Disab.& Occupational Therapy Svc	11,744	153		(407)		11,490
Learning Disabilities	29,206	152		(1,584)		27,774
Supporting People	14,035			(3,000)		11,035
Provider Services Non-Pool	2,936			(433)		2,503
National Assistance Act (NRPF)	2,031			(180)		1,851
Older People Service	24,407	471		(729)	333	24,482
Mental Health	11,293	17		(627)		10,683
Care management and support	2,566	20		(310)		2,276
Business & Performance Management	3,344		4,110	(2,404)		5,050
Total net expenditure	112,369	1,159	4,152	(10,295)	333	107,718

Subjective analysis	2011/12 Budget £'000	Inflation £'000	Commitments £'000	Savings £'000	Growth £'000	2012/13 Total Budget £'000
Employees	21,252	0	0	(1,514)	0	19,738
Premises	677	0	0	0	0	677
Transport	469	0	0	0	0	469
Supplies and services	2,925	0	0	0	0	2,925
Third party payments	100,056	1,104	4,152	(8,311)	333	97,334
Transfer payments	4,803	55	0	(150)	0	4,708
Support services	8,390	0	0	(60)	0	8,330
Capital charges	368	0	0	0	0	368
Total Expenditure	138,940	1,159	4,152	(10,035)	333	134,549
Government Grants	(12,479)	0	0	0	0	(12,479)
Other Grants & Contributions	(4,803)	0	0	0	0	(4,803)
Fees and Charges	(8,727)	0	0	(260)	0	(8,987)
Miscellaneous income	0	0	0	0	0	0
Total income	(26,009)	0	0	(260)	0	(26,269)
Net Expenditure before recharges	112,931	1,159	4,152	(10,295)	333	108,280
Recharges to the General Fund	(562)	0	0	0	0	(562)
Recharges to the HRA	0	0	0	0	0	0
Total net expenditure	112,369	1,159	4,152	(10,295)	333	107,718

Housing services

Divisions / Services	2011/12 Budget £'000	Inflation £'000	Commitments £'000	Savings £'000	Growth £'000	2012/13 Total Budget £'000
General fund support costs	682	0	0	0	0	682
Community housing services	8,798	0	0	(284)	0	8,514
Customer service centre	27,140	144	792	0	0	28,076
Travellers sites	123	0	0	0	0	123
Total net expenditure	36,743	144	792	(284)	0	37,395

Subjective analysis	2011/12 Budget £'000	Inflation £'000	Commitments £'000	Savings £'000	Growth £'000	2012/13 Total Budget £'000
Employees	9,990	0	0	(196)	0	9,794
Premises	1,269	0	0	0	0	1,269
Transport	88	0	0	0	0	88
Supplies and services	7,510	0	0	(73)	0	7,437
Third party payments	13,172	144	0	(15)	0	13,301
Transfer payments	10,654	0	792	0	0	11,446
Support services	2,368	0	0	0	0	2,368
Capital charges	65	0	0	0	0	65
Total Expenditure	45,116	144	792	(284)	0	45,768
Fees and Charges	(5,214)	0	0	0	0	(5,214)
Total income	(5,214)	0	0	0	0	(5,214)
Net Expenditure before recharges	39,902	144	792	(284)	0	40,554
Recharges to the General Fund	(2,453)	0	0	0	0	(2,453)
Recharges to the HRA	(706)	0	0	0	0	(706)
Total net expenditure	36,743	144	792	(284)	0	37,395